







Data governance implementation: challenges and required capabilities (35 min.)

I. Why do we need data governance? EUS



Data-driven strategy is now vital to succeed

With the power of data, you can effectively support decisions such as:

revenue growth

profitability

customer satisfaction

organisations





Three main challenges we need to solve





Why should we modernise our approach to data?

The story of one book



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What if we could:

- ✓ organise data at scale,
- extract hidden data value,
- ✓ deliver data everyone can trust?





The essence of data governance





maximise data's value,

🖌 manage its risks,

✓ reduce the cost of data management.



Policies and standards





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Compliance is important but not the only driver for data governance



Compliance on paper

Regulatory compliance needs to incorporate **multiple controls** and **foster accountability** for data protection.

It should be verifiable in practice, not just defined by legal guidelines written on paper.

Compliance in practise

A



Data governance provides multiple benefits





Improved data management



Easy access

II. How to choose the best data governance model?



Transformation of "knowledge industry"





Why do we need to review and modernise data Multiplication of new datadriven roles governance models? IT's budget and resources are relatively flat Data comes from everywhere le]= **Established** r=!1:break "governance with the NO" Data is needed faster than ever dor ve - [1] isa **ECONOMICS OF DATA IS BROKEN** MODERN DATA GOVE NCE



The traditional model



Restricted data access Limited user reach



Pros

- Quality can be excellent with this model.
- Defined by central model to collect and reconcile data.
- Relies on a team of data professionals armed with well-defined methodologies and practices.

Cons

- Requires a lot of effort to bring data accurately and quickly as consumers want.
- Do not address the growing needs for new and various data types.
- People look for other ways, such as shadow IT to meet their data needs.



Organisations that cannot evolve from this model lose:





The data lake model



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Pros

- Raw data can be ingested with minimal upfront implementation costs.
- Cloud infrastructure/services can drastically accelerate the data ingestion process.
- The model is more agile it scales across data sources, use cases, and audiences.

Cons

 Only the most data-savvy people can access raw data, while others still require structured data.

 Need to establish stronger control if you target a wider audience.



Forget the governance in your data lake, and it will become a data swamp



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The model of collaborative governance



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Scale trust and reach through collaboration





Pros

- Retains the best data lake properties
 it scales across data sources, use cases, and audiences.
- Engage the entire business in turning raw data into trusted information.
- A system of trust can scale by leveraging smart and workflow-driven self-service tools with embedded data quality controls.

Cons

- Rather complement than replace the top-down approach.
- Heavily regulated processes, such as risk data aggregation in financial services, and some unique data, like consumer credit card information, specific particular attention.

III. Data governance implementation: challenges and required capabilities



Three steps to implement data governance



Discover and cleanse

Organise and empower

Automate and enable

Bolticover and cleanse

Do not go blind with your data



1. Discover and cleanse





a. Know and understand your data

Challenges:

- Manual data exploration does not work anymore
- Data sprawl demands a more automatic and systematic approach.





a. Know and understand your data

Capabilities:

- crawler for automated discovery of datasets;
- broad range of browse and search methods;
- easy-to-use sampling to assess data at a glance;
- automated relationship discovery between datasets;
- integrated business glossary, semantic;
- automated profiling and classification.

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b. Involve business users in data profiling

Challenges:

- We need to understand the data before we can fix it.
- Accurate diagnosis is required since data often comes in hidden formats, inoperable, or unstructured.
- People who know the data best are not technology experts. They need tools that can hide the technical complexity.





b. Involve business users in data profiling

Capabilities:

- simple, fast, and visual user experience for data exploration;
- automated data quality assessment with the help of indicators, trends, and patterns;
- easy identification of inaccurate, inconsistent, and incomplete data.

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c. Establish trust with advanced profiling

Challenges:

- Top-down approach needs a deeper look into the data.
- E.g., risk data aggregation/reporting defined by formal principles and related regulations.
- Working with complex data structures requires the involvement of IT specialists and comprehensive tools.





c. Establish trust with advanced profiling

Capabilities:

- connect to virtually any data sources to analyse data structure;
- define/analyse data using metadata repository;
- visualise the enterprise architecture;
- assess data quality and integrity at various levels using diverse analysis methods: database, table, column, content, redundancy, and correlation analysis.

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d. Delegate data cleansing with self-service

Challenges:

- Data is not the responsibility of a single central organisation.
- Centralised data governance creates bottlenecks.
- As more non-technical people are involved in data preparation, we need smart tools to reduce complexity and minimise repetitive, manual work.



d. Delegate data cleansing with self-service

Capabilities:

- built-in, automatic data visualisation and statistics to understand data briefly;
- intuitive and smart functions for data cleansing and standardising;
- predefined and custom libraries of semantic types and regular expression-based rules.

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e. Orchestrate data integrity across pipelines

Challenges:

- Data quality is not a stand-alone operation.
- It is crucial to run data quality operations upfront, natively from the data sources and the data lifecycle to deliver trusted data.
- It ensures that any data user or app could consume trusted data at the end.





e. Orchestrate data integrity across pipelines

Capabilities:

- apply data quality controls and remediations to the ingested data sources;
- run controls at any place (on-premises, in cloud, Big Data cluster) and at any time (on data at rest or streaming data);
- profile, cleanse, and standardise in any format or size.

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Delegate data quality operations to business users in a self-service mode while keeping control

B 2. Organise and empower

It is time to organise data assets for massive consumption



2. Organise and empower





a. Define data in a business glossary

Challenges:

- Without a clear definition, data can be very ambiguous.
- Incorrect interpretation causes misunderstandings.
- A business glossary is required to reach an agreement between all stakeholders.





a. Define data in a business glossary

Capabilities:

- maintain an enterprise business glossary of terminology, definitions, codes, validation rules etc.;
- aggregate business terms to sub/categories;
- use semantic mappings to describe how elements in a source model define elements in a destination model;
- organise: maintain versions, assign responsibilities, manage workflow.

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b. Define roles and establish ownership

General trends:

- Roles depend on the organisation's structure, culture, risk management practices etc.
- Roles shifting from centralised to decentralised positions in the line of business departments.
- Effective governance **requires expertise** in compliance regulations and data management.





Critical roles in a data governance:





b. Define roles and establish ownership

Capabilities:

- role-based access control and work-flow roles;
- user and group assignments to data assets: categories and subcategories;
- flexible modes of user authentication (OAuth, SAML, etc.);
- usage statistics and audit logs.

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c. Access data through lineage

Challenges:

- How to explain data in your systems and analytics?
- How do quickly answer audit trails as requested by the competent authorities?
- How to identify new data sources in your data lake?
- How do we assess the impact of IT change on the data chain?



c. Access data through lineage

Capabilities:

- track data lineage to understand where the data comes from and how it was processed;
- trace data impact on understanding how changing some element can impact the whole data chain;
- trace semantic definition to discover the meaning of the report fields;
- track semantic usage to identify where data is held and potentially accessible.

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d. Empower people for data curation

Challenges:

- It is not enough to give people tools to explore data.
- It is crucial to enable data curation and remediation by clearly defining who must do what.
- Data owners should manage everything by themselves and act as orchestrators.





d. Empower people for data curation

Capabilities:

- design, orchestrate data stewardship campaigns;
- delegate data curation tasks to appropriate roles and control progress;
- resolve, enrich and validate inconsistent data in a user-friendly interface;
- track/audit history of curation/remediation.

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e. Empower people to protect privacy

Challenges:

- Data security and data privacy is shared responsibility.
- A large audience should protect the data on their own.
- Data protection task delegation to people who might not be technical experts.





e. Empower people to protect privacy

Capabilities:

 data masking capabilities integrated across all applications;

various functions for data masking, e.g.:

- semantic masking by maintain data pattern;
- random characters;
- replacement;
- etc.

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Centralising data into a shareable environment will save time and resources once operationalised

Bostonic Alexandre and enable

Let's extract all data values by delivering at scale



3. Automate and enable





a. Scale up data governance with ML

Capabilities:

ML-based features integrated into multiple applications:

- pattern recognition, best next action suggestion, smart data cleaning;
- smart data error resolution, matching, and deduplication;
- out-of-the-box and comprehensive algorithms for data mining/classification, cluster analysis, prediction, recommendation, regression.



b. Automate privacy protection

Capabilities:

- automatically spot sensitive/personal data against new data sources based on patterns, dictionaries or ontologies;
- automatically apply data masking or encryption on those elements;
- implement and automate other regulations such as right of access, right of rectification, right to be forgotten.





c. Embed controls into the data chain

Capabilities:

- control/orchestrate all your data pipelines in one place;
- rich set (>2 000) of data connectors and functions;
- operationalise and automate any jobs or flows to keep on structuring and cleaning your data along the data lifecycle.

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d. Publish trusted data into applications

Capabilities:

- API/application integration in the same platform as data governance;
- easy to use, contract-based API designer;
- visual API tester to test, debug, and simulate reallife usage;
- auto-generated API reference documentation;
- automatic API mocking.







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Leverage the power of automation to streamline your dataflows and use machine learning to scale faster





Successful governance requires people and processes



- start with data management strategy;
 - establish processes;
- define and assign roles;
- ✓ find right data governance tool for your organisation.



Successful governance requires a modern data platform



data governance solution for your organisation by looking for:

- scalable software that is easy to integrate with the organisation's existing environment;
- robust plug-and-play capabilities that are cost-efficient and easy to use;
- cloud-based applications to avoid the overhead required for on-premise systems.

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SUMMARY

- capture and understand data through discovery, profiling, and benchmarking;
- improve the quality of your data with validation, data cleansing, and data enrichment;
- integrate data with metadata-driven ETL and ELT;
 - track and trace your data with end-to-end data lineage;
- control your data with tools that actively review and monitor;
- document your data to augment it with metadata;
- empower people who know data the best to contribute with self-service tools.

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